



3. 主要な製作所別生産状況 Production volume by plant

| (千台 000 units) |                    | FY20      | FY21 |    |     | FY22* |    |           | FY22* |    |     |
|----------------|--------------------|-----------|------|----|-----|-------|----|-----------|-------|----|-----|
|                |                    | Full Year | 1Q   | 2Q | 1H  | 3Q    | 4Q | Full Year | 1Q    | 2Q | 1H  |
| Japan          | Okazaki            | 76        | 36   | 37 | 73  | 55    | 42 | 170       | 37    | 61 | 98  |
|                | Mizushima          | 253       | 39   | 56 | 95  | 50    | 62 | 207       | 45    | 62 | 107 |
|                | PMC                | 22        | 9    | 5  | 14  | 1     | 6  | 21        | 0     | 0  | 0   |
| Overseas       | MMTh (Thailand)    | 221       | 60   | 70 | 130 | 94    | 83 | 307       | 61    | 71 | 132 |
|                | GMMC(China)        | 80        | 18   | 7  | 25  | 23    | 11 | 59        | 5     | 13 | 18  |
|                | PCMA-Rus(Russia)   | 14        | 5    | 4  | 9   | 8     | 6  | 23        | 0     | 0  | 0   |
|                | MMKI (Indonesia)   | 75        | 32   | 42 | 74  | 37    | 38 | 149       | 28    | 47 | 75  |
|                | MMPC (Philippines) | 14        | 4    | 7  | 11  | 5     | 3  | 19        | 6     | 12 | 18  |

最終組立地をベースにカウントしており、自工会の統計データとは異なる

Production volume indicates number of vehicles locally produced based on MMC's counting method. (Different from JAMA.)

4. 連結減価償却費・設備投資 Consolidated depreciation & capital expenditure

| (億円 JPY 100M)      | FY20      | FY21 |     |     | FY22* |     |           | FY22 (Plan) |
|--------------------|-----------|------|-----|-----|-------|-----|-----------|-------------|
|                    | Full Year | 1Q   | 2Q  | 1H  | 3Q    | 4Q  | Full Year | Full Year   |
| 減価償却費 Depreciation | 659       | 133  | 131 | 264 | 132   | 140 | 536       | 590         |
| 設備投資*              | 764       | 84   | 121 | 205 | 192   | 230 | 627       | 900         |

\* 計上ベース Accrual basis.

5. 研究開発費 R&D expenses

| (億円 JPY 100M)      | FY20      | FY21 |     |     | FY22* |     |           | FY22 (Plan) |
|--------------------|-----------|------|-----|-----|-------|-----|-----------|-------------|
|                    | Full Year | 1Q   | 2Q  | 1H  | 3Q    | 4Q  | Full Year | Full Year   |
| 研究開発費 R&D expenses | 1,014     | 217  | 204 | 421 | 221   | 265 | 907       | 1,020       |

連結ベース Consolidated basis.

6. 子会社数・関連会社数 Number of subsidiaries and associates

|                                     | FY21    |         | FY22*   |         |
|-------------------------------------|---------|---------|---------|---------|
|                                     | Jun. 21 | Sep. 21 | Jun. 22 | Sep. 22 |
| 連結子会社<br>Consolidated subsidiaries  | 35      | 35      | 35      | 35      |
| 持分法適用会社<br>Equity-method associates | 18      | 18      | 18      | 18      |

7. 有利子負債の状況 Interest bearing debt

| (億円 JPY 100M)                 | FY21    |         | FY22*   |         |
|-------------------------------|---------|---------|---------|---------|
|                               | Jun. 21 | Sep. 21 | Jun. 22 | Sep. 22 |
| MMC 単独 Non-consolidated       | 2,008   | 2,007   | 1,505   | 1,504   |
| MMC Group                     | 3,038   | 3,211   | 3,179   | 2,772   |
| 連結調整 Consolidation Adjustment | -348    | -418    | -350    | -120    |
| Grand Total                   | 4,698   | 4,800   | 4,334   | 4,156   |

8. 主な経営指標 Management Index

| (円 JPY)                | FY20      | FY21 |    |       | FY22* |    |           | FY22 (Plan) |
|------------------------|-----------|------|----|-------|-------|----|-----------|-------------|
|                        | Full Year | 1Q   | 2Q | 1H    | 3Q    | 4Q | Full Year | Full Year   |
| 総資産経常利益率 (ROA)         | -5.5%     |      |    |       |       |    | 5.3%      |             |
| 自己資本当期純利益率 (ROE)       | -48.8%    |      |    |       |       |    | 13.3%     |             |
| 1株当たり当期純利益 (EPS)       | -209.88   |      |    | 14.57 |       |    | 49.76     | 55.60       |
| 普通配当 Ordinary dividend | 0.0       |      |    | 0.0   |       |    | 0.0       | 0.0         |

総資産経常利益率(ROA) = (経常利益 / 総資産 (当・前年度末の平均値)) \* 100

Ratio of ordinary profit to total assets (ROA) = (Ordinary profit / Total assets (Average of year end and beginning)) \* 100

自己資本当期純利益率(ROE) = (当期純利益 / 自己資本 (当・前年度末の平均値)) \* 100

Return on equity (ROE) = (Profit attributable to owners of parent / Shareholders' Equity (Average of year end and beginning)) \* 100

1株当たり当期純利益(EPS) = 当期純利益 / 期中平均株式数

Basic earnings per share (EPS) = Profit attributable to owners of parent / Average number of shares during the period

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